### Council Goals & Planning Workshop

### March 17, 2012

# Attending:

Councilor Tom Brann

Councilor Jeremy Williams

Councilor Jean Lawlis

Councilor Shelby Wright

Councilor Kristen Hornbrook

**Councilor Andre Cushing** 

Mayor Janet Hughes

Town Manager Susan Lessard, Facilitator

Interested residents

The meeting was opened at 8:30 a.m. by facilitator, Town Manager Susan Lessard. Each Councilor gave a brief introduction explaining why they had sought public service. Following the introductions, the Council discussed ground rules for the day. Ground rules established were as follows:

- 1. Courtesy
- 2. All ideas have value
- 3. Stay on task

Expectations of the session were cited as follows:

- 1. Tie planning to expectations and reality
- 2. Clearer expectations for Council actions
- 3. Periodic evaluation and documentation of progress
- 4. Financial discussions on a five year plan basis
- 5. Assess reserves and their purpose
- 6. Adjust Town to State business practices with an emphasis on customer service
- 7. Clear direction
- 8. More communication with residents in more user –friendly ways

## 2011 Goals/Objectives/Accomplishments

- 1. Keep the mil rate the same accomplished
- 2. Comprehensive Plan adoption still in process
- 3. Sell lots in the business park 2 sold in 2011
- 4. Hampden Academy re-use still in process
- 5. Turtle Head Marina Park \$520,000 grant to facilitate received details of completion still in process
- 6. Saturday bus service implemented September 2011, good ridership, well received by the public
- 7. Pool concerns ongoing, working on air handler issues
- 8. Transfer station increase in fees not accomplished
- 9. Outside agencies process needs to be developed prior to 2012/12 budget consideration
- 10. Providing services to other Towns GIS service being shared with Water District, Public Safety collaboration explored with Hermon, recreation opportunities explored with Newburgh and Winterport

# Positives and negatives of 2011/2012

#### Positives:

- 1. Mil rate
- 2. Marina project
- 3. Hampden academy moving forward
- 4. Open communication with SAD #22
- 5. Mayo Road Project
- 6. Public Safety service delivery
- 7. Grants
- 8. Business/residential growth

## Negatives

- 1. Perception of Council
- 2. Better communication needed
- 3. Logistics meeting schedules, cancelled committee meetings
- 4. Potential costs of Hampden Academy re-use
- 5. More department updates needed
- 6. More systematic way to deal with feedback
- 7. Solutions for pool problems needed

# Background/Images

- 1. School budget increase \$125,000 -\$125,000
- 2. County tax increase
- 3. Union contracts expire 6/30/2012
- 4. Stormwater rules will add major costs
- 5. Sucker Brook -urban impaired stream

The Council took a lunch break for an hour and reconvened at 12:30 p.m.

### **Focus Areas**

- 1. Clean up rules of governance, codification of ordinances
- 2. Comp plan to Planning Board for implementation
- 3. Solid waste options recycling
- 4. Change in attitude toward new ideas
- 5. Cooperation with other communities for challenges
- 6. Maria project
- 7. Waterfront development
- 8. Senior Citizen services
- 9. Improve relationship/effectiveness of council
- 10. Improve public perception of Council
- 11. Look at ways to shrink government/costs
- 12. More creative ways to provide/fund services
- 13. Combine water and sewer services
- 14. Community survey of service provision/costs
- 15. Pool funding no imperative to change attitude toward funding

- 16. Purse corporate sponsorships/support
- 17. People should have to pay taxes with two checks one for school portion, one for municipal portion of budget
- 18. What is the Council's role?
- 19. Education needed on role of each department
- 20. Changes needed in development/planning department
- 21. IT assistance needed for GIS/IT
- 22. Coldbrook Road planning
- 23. Open Space & Connectivity of green space
- 24. Park Management
- 25. Town Forest

#### 2012/2013 Priorities

- 1. Citizen survey/education piece
- 2. Hampden Academy re-use
- 3. Improve relationships/effectiveness of Council & improve public perception of Council
- 4. How big should government be?
- 5. Improve business/customer service (ordinances. Rules, planning, negotiating red tape)
- 6. Parks/Trails
- 7. Stormwater Management/Sucker Brook
- 8. Creative ways to provide and fund municipal services
- 9. Evaluation process for outside services agency funding before budget begins
- 10. Review election issues related to district elections (change charter/separate voting areas/etc?)
- 11. Rules of governance/review of Charter for inconsistencies

#### Mil Rate

- Mil rate the same, town to absorb school/county increases Hornbrook, Williams
- 2. Town-based mil rate the same, voters voted to absorb the .35 increase due to school debt service Hughes, Lawlis, Wright
- 3. Town-based mil rate as close as possible but not absorb school increases Brann
- 4. Seek to keep the mil rate as close to current as possible Cushing

The workshop was adjourned at 2:15 p.m.

Respectfully submitted,

Susan Lessard

Town Manager